



# Importance and Utilization of Theory-Based Evaluations in the Context of Sustainable Development

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# Conclusion of This Presentation



1. Theory-Based Evaluation, based on Critical Realism, is well suited to evaluating SD at the nexus of human and natural systems
2. When constructing a Program Theory/ToC for evaluating SD, “Socio-Ecological Systems” and “Coupled Human and Natural Systems” concepts are useful

# Challenges in Evaluating SD



1. The nature of SD
2. Complementary evaluation criteria\*
  - (1) Attribution
  - (2) Temporal & Spatial Frames
  - (3) Values
  - (4) Achieving Use & Influence
3. The difficulty in evaluating SD “at the nexus”
  - Aggregation challenge  
→ micro-macro paradox
  - “Either” social OR natural science focused (but dominated by the former)  
→ Reductionism
  - Complex AND Complicated

# 4 Modes of Inference



- “What works?” (regardless of its context)  
→ through *deduction* and *induction*
- *Abduction*: “to interpret and recontextualize individual phenomena within a conceptual framework to understand something in a new way” = Constructing programme theories  
→ “What *may* work for whom, how”
- *Retrodution*: “to reconstruct the basic conditions for these [conceptually abstracted] phenomena to be what they are” → “In what circumstances?”  
(The essence of CR)

# Application of Different TBE Approaches



- (1) Realist Approach: more concerned with promising Context-Mechanism-Outcome configurations
  - It helps to deliver more precise and substantive program learning but deals less well with highly complex, multi-site interventions with multiple outcomes
- (2) Theory of Change/PT: more concerned with overall program outcomes
  - it helps to provide a strategic perspective on a complex program

# 3 Approaches in Constructing PT



According to Funnel & Rogers (2011)<sup>\*1</sup>:

- (1) Articulating Stakeholder Mental Model
- (2) Inductive Development
- (3) Deductive Development

However the tendency for TBE is:

- Deductive: 91% / Stakeholder Mental Model: 49% / Inductive: 13% based on 41 filtered, identified TBE cases<sup>\*2</sup>
- Over-reliance of social scientists and their disciplinary inquiries<sup>\*2</sup>

\*1: Funnel & Rogers (2011) Purposeful Program Theory;  
\*2: Coryn, Westine and Schroeter (2011) A Systematic Review of Theory-Driven Evaluation Practice From 1990 to 2009

# Appropriate Theories for Evaluating SD



- When constructing a PT for evaluating SD, the following transdisciplinary science and its framework can be of reference:

- **SES** (Social-Ecological System) and
- **Coupled Human and Natural Systems (CHANS)**

→ Inspired from the Ostrom work on adaptive management / governance research

→ Their applications are now beyond Common Pooled Resources (CPR)

Without a framework like this, “isolated knowledge from studies is not likely to cumulate”

→ Focus on the ‘context’ under a common theoretical framework

Source: Ostrom (2009) A General Framework for Analyzing Sustainability of Social-Ecological Systems

Social, Economic, and Political Settings (S)	
S1 Economic development. S2 Demographic trends. S3 Political stability. S4 Government resource policies. S5 Market incentives. S6 Media organization.	
Resource Systems (RS)	Governance Systems (GS)
RS1 Sector (e.g., water, forests, pasture, fish)	GS1 Government organizations
RS2 Clarity of system boundaries	GS2 Nongovernment organizations
RS3 Size of resource system*	GS3 Network structure
RS4 Human-constructed facilities	GS4 Property-rights systems
RS5 Productivity of system*	GS5 Operational rules
RS6 Equilibrium properties	GS6 Collective-choice rules*
RS7 Predictability of system dynamics*	GS7 Constitutional rules
RS8 Storage characteristics	GS8 Monitoring and sanctioning processes
RS9 Location	
Resource Units (RU)	Users (U)
RU1 Resource unit mobility*	U1 Number of users*
RU2 Growth or replacement rate	U2 Socioeconomic attributes of users
RU3 Interaction among resource units	U3 History of use
RU4 Economic value	U4 Location
RU5 Number of units	U5 Leadership/entrepreneurship*
RU6 Distinctive markings	U6 Norms/social capital*
RU7 Spatial and temporal distribution	U7 Knowledge of SES/mental models*
	U8 Importance of resource*
	U9 Technology used
<i>Interactions (I) → outcomes (O)</i>	
I1 Harvesting levels of diverse users	O1 Social performance measures (e.g., efficiency, equity, accountability, sustainability)
I2 Information sharing among users	O2 Ecological performance measures (e.g., overharvested, resilience, bio-diversity, sustainability)
I3 Deliberation processes	O3 Externalities to other SESs
I4 Conflicts among users	
I5 Investment activities	
I6 Lobbying activities	
I7 Self-organizing activities	
I8 Networking activities	
Related Ecosystems (ECO)	
ECO1 Climate patterns. ECO2 Pollution patterns. ECO3 Flows into and out of focal SES.	



# What is Couple Human and Natural Systems?



- ▶ The major barrier against effective implementation of SD is the lack of sufficient knowledge on the complex relationships between humans and nature<sup>\*1</sup>
- ▶ “This approach is intended to serve as a pragmatic, heuristic tool for analyzing interrelationships between people and the environment”
- ▶ The CHANS framework emphasizes that the human and natural components are coupled rather than separate<sup>\*2</sup>

\*1 Lie, et al. (2016) Framing sustainability of coupled human and natural systems in: Pandas and People: Coupling Human and Natural Systems for Sustainability

Source: \*2 Carter, et al. (2014) Coupled human and natural systems approach to wildlife research and conservation

# Key Concepts of CHANS



## Organizational Couplings

1. Reciprocal Effects and Feedbacks (with nested hierarchies)
2. Indirect Effects
3. Emergent Properties
4. Vulnerability
5. Thresholds and Resilience

## Spatial Coupling

1. Couplings across Spatial Scales
2. Couplings beyond Boundaries
3. Heterogeneity

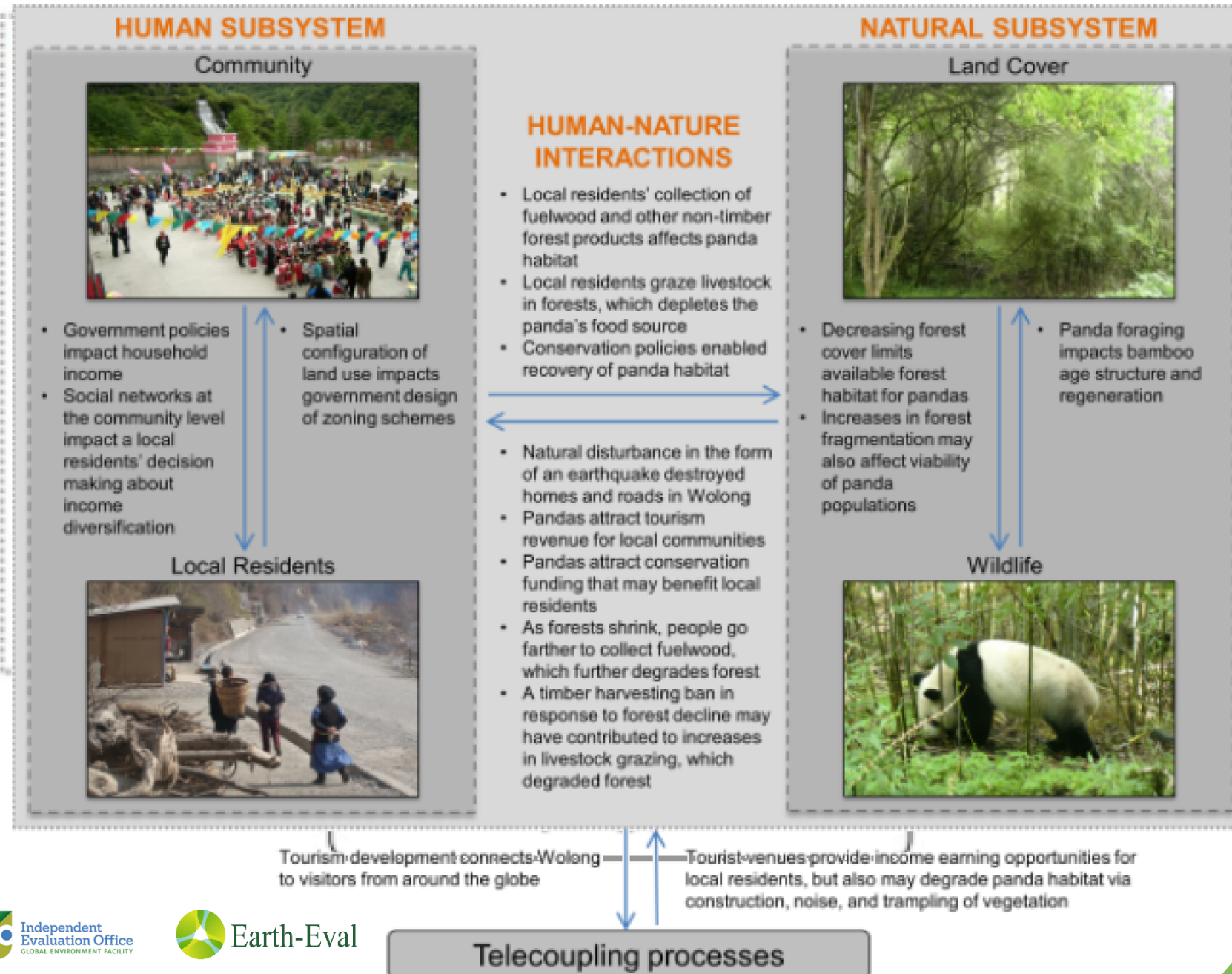
## Temporal Couplings

1. Human impacts on natural systems
2. Rising Natural Impacts on Humans
3. Legacy Effects
4. Time Lags
5. Increased Scales and Pace
6. Escalating Indirect Effects

→ Resonates much with the challenging elements for evaluating SD at the nexus

Source: \* Lie, et al. (2016) Framing sustainability of coupled human and natural systems in: Pandas and People: Coupling Human and Natural Systems for Sustainability

# Couple Human and Natural Systems, e.g.



Source: Carter, et al. (2014)  
Coupled human and natural systems approach to wildlife research and conservation

# Appropriate Methodologies for Evaluating SD



- TBE, based on CHANS framework, with:
  - (1) Triangulation
  - (2) Cross scale/layer comparisons\*<sup>1</sup>  
→ Nested Layered ToC
  - (3) Causal inference (even in Nat. Sci.)
  - (4) Usage of Meta-analysis\*<sup>1</sup>

\*1 Weiss (2007) Theory-Based Evaluation Past, Present, and Future

# Critical Points for Discussion



1. No conceptual model for “evaluating SD with a holistic lens”

→ Necessary to adopt CHANS (SES) theoretical framework in evaluating SD

2. Impossible to evaluate the outcomes that the program cannot hope to influence

→ CHANS/SES model focuses on the interlinkage and mutual-influence at the nexus

3. Evaluation vs. evaluation

→ Former: mere intellectual pursuit? Latter: with people’s money and reporting



# Thank you very much!

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# Theory-Based Evaluation/Approach



- Theory-based evaluations formulate program elements, rationale and causal linkages
  - Going beyond the relationship between inputs and effects (black box evaluations)
  - Taking into account the transformational processes that are inherent in the programs being evaluated \*1
- TBE approaches include: e.g. Theory of Change, Realist Evaluation, Logic Analysis, Contribution Analysis, etc
- They have a philosophy of science in common, called Critical Realism\*2

\*1: Chen (1990) Theory-driven evaluations. Thousand Oaks, CA, Sage / \*2: Brousselle and Buregeya (2018) Theory-based evaluations: Framing the existence of a new theory in evaluation and the rise of the 5th generation

# Critical Realism



- ↵ CR is a philosophy of science advocated by Roy Bhaskar (1944-2014). Its development stems out of the critique of a worldview: “if some factor X occurred, then Y happens”
- ↵ 3 “Domains” of World:
  - (1) Empirical: when an event is “experienced”;
  - (2) Actual: “factual event”, generated by mechanisms;
  - (3) Real: “mechanisms” are found here, generating actual

	Domain of Real	Domain of Actual	Domain of Empirical
Mechanisms	✓		
Events	✓	✓	
Experiences	✓	✓	✓

Source: Bhaskar R (2008) A Realist Theory of Science



# Closed vs. Open System



1. Closed System: an experiment where a certain mechanism is tested in an isolated laboratory set-up where such a mechanism can operate in isolation, independent of other mechanisms (= Natural science experiment)
2. Open System: social events are the products of many and simultaneously existing mechanisms, symbolizing the complex nature of society  
→ **One cannot isolate mechanism and do an experiment (ref: difficulty in evaluating CCA)**

# Explanations vs. Judgments/Predictions



- ↪ In a closed system, explanations are synonymous with predictions/judgments
- ↪ Explanations in an open system is in terms of tendencies
- ↪ An attempt to seek external validity, one should seek **explanations**, rather than predictions or judgments, by revealing the causal mechanism hidden beneath the surface layer or domain of reality

# An Application to CCA Meta-Analysis

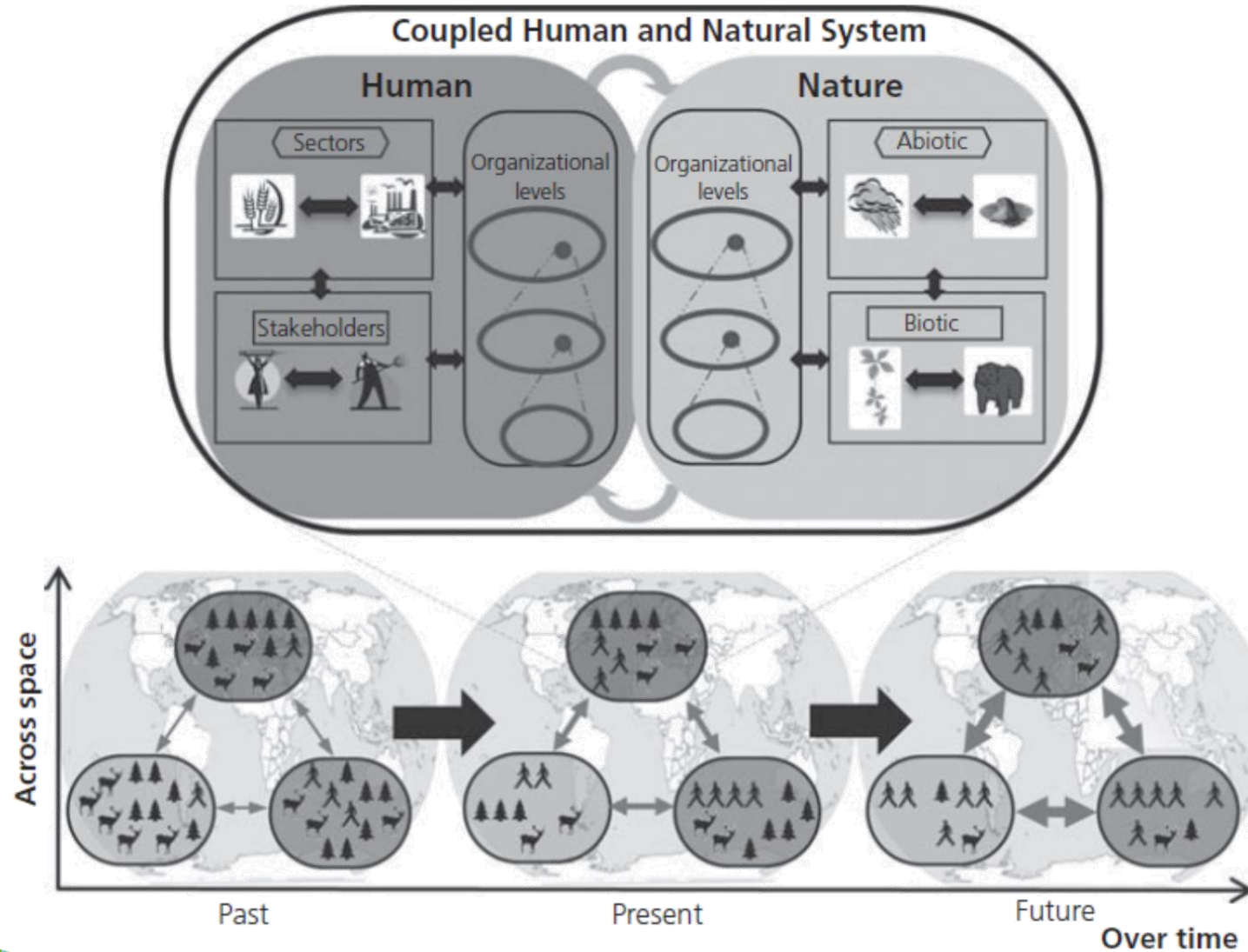
- It is possible to apply CR-based evaluation (Realist Approach) to meta-analysis of CCA evaluations
- By systematically looking at the different contexts for the same interventions (and their program theories) that resulted in different outcomes
- → One can come up with strong **explanations** as to which interventions may work for whom, how and under what circumstances
- → Can be a useful tool in dissecting complex issues such as CCA, DRR, Env&Dev nexus

# Realist Evaluation (Pawson & Tilley)



- Introduced the concept represented by “context + mechanism = outcome” (CMO)  
→ i.e. without certain contextual conditions (the real), a generative mechanism cannot be triggered (the actual) to produce an outcome (the empirical)
- Involves identifying underlying causal mechanisms
- Explores how they work for whom, under what conditions

# System integration illustration of Coupled Human and Natural System (CHANS)\*



Source: \* Lie, et al. (2016) Framing sustainability of coupled human and natural systems in: Pandas and People: Coupling Human and Natural Systems for Sustainability